## INSIGHTS FOR ACTION 2015 ANNUAL REPORT

POPULATION REFERENCE BUREAU



View an Expanded Digital Version of this Annual Report at:

www.prb.org/annualreport/index.html



## PRB MISSION

The Population Reference Bureau informs people around the world about population, health, and the environment, and empowers them to use that information to advance the well-being of current and future generations.

### INFORM

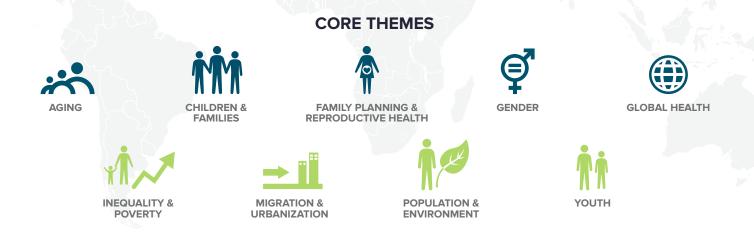
PRB analyzes complex demographic data and research to provide the most objective, accurate, and up-todate population information in a format that is easily understood by advocates, journalists, and decisionmakers alike.

### EMPOWER

PRB builds coalitions and conducts workshops around the world to give our key stakeholders the tools they need to understand and communicate effectively about population issues.

## ADVANCE

PRB works to ensure that policymakers in developing countries and in the United States rely on sound evidence, rather than anecdotal or outdated information, when developing population, health, and environmental policies.



PRB's work is funded by private foundations, government agencies, and individual donors, and we frequently collaborate with other nonprofit organizations and universities. To these partnerships, PRB brings broad expertise and innovative, cost-effective approaches to analysis, information sharing, and capacity building.

### LETTER FROM THE PRESIDENT

In late September 2015, as PRB's operating year drew to a close, world leaders convened in New York to adopt the United Nations Agenda for Sustainable Development, which will guide national policy actions through 2030.

The Agenda's 17 Sustainable Development Goals target significant progress in reducing poverty, hunger, social inequities, and environmental risks, and advancing human health, education, and sustainable growth. The leaders also agreed to measure progress by a range of specific indicators.

How does this relate to PRB? The global goals have strong overlaps with our core issue areas in population, health, and the environment. And the countries' commitment to rigorous measurement will require careful analysis, interpretation, and synthesis of underlying data—a core element of the work we do at PRB.

The year brought several examples of how our work informs policy dialogue and decisions. Many are described in the Project Highlights section of this report, including:

- Groundbreaking research to catalogue a looming threat from noncommunicable diseases in Africa.
- An in-depth analysis yielding an estimate that over half a million women and girls in the United States have either undergone or are at risk of female genital mutilation/cutting.
- County-level support for partners in Kenya that led to the adoption of budget line items for family planning programs.

 Awards for health journalists who participated in PRB media training programs.

<sup>66</sup> We will continue to provide impartial, data-driven knowledge and strengthen the capacity of others to use this knowledge to advance the well-being of current and future generations.<sup>99</sup>

And, during the first full year of my tenure as president of PRB, we took steps to ensure sustained achievement in the future. Our senior leadership team added new members who broaden our capacity for innovation. A new strategy to enhance PRB's impact moved into full swing. And we adopted an organizational monitoring, learning, and evaluation program to better gauge PRB's performance.

But our focus is not changing. We will continue to provide impartial, datadriven knowledge and strengthen the capacity of others to use this knowledge to advance the well-being of current and future generations.

I believe the new priorities set by the world community point to an active role for PRB in 2016 and beyond, in support of academics, advocates, decisionmakers, funders, researchers, and the media. Indeed, significant multiyear awards recently received from the United States Agency for International Development



PRB Senior Leadership Team Left to Right: Susan Rich, VP Global Partnerships; Viresh Desai, CFO; Jeffrey Jordan, President and CEO; Linda Jacobsen, VP U.S. Programs; Peter Goldstein, VP Communications and Marketing; Barbara Seligman, VP International Programs

for the PACE project, and from the U.S. Census Bureau to provide data user support services, reflect confidence in PRB's ability to deliver consistent value.

Finally, I would like to extend my deepest thanks and appreciation to three departing members of PRB's Board of Trustees: Margaret Neuse, who served as Board chair, Elizabeth Chacko, and Michael Wright. Their contributions extended well beyond their Board responsibilities, and their valuable input will be missed.

Sincerely,

Jeffrey Jordan President and CEO, PRB

## PRB IN FIGURES



NUMBER OF COUNTRIES WHERE PRB CONDUCTED FIELD WORK

152

PRB INFORMATION PRODUCTS COMPLETED, INCLUDING: 10 DATA SHEETS, 30 FACT SHEETS, 11 VIDEOS, 18 POLICY BRIEFS, 19 REPORTS, 5 DATA VISUALIZATIONS, 23 WEB ARTICLES, AND 8 WEBINARS

# 1,387

MEMBERS OF THE AMERICAN COMMUNITY SURVEY DATA USERS ONLINE COMMUNITY MANAGED BY PRB

# 4 MILLION

VISITS TO THE PRB WEBSITE, UP 54% FROM 2014

## 2,298

RESEARCHERS, JOURNALISTS, POLICY ADVOCATES, AND OTHERS WHO PARTICIPATED IN PRB CAPACITY STRENGTHENING ACTIVITIES

## **PROJECT** HIGHLIGHTS



In April 2015 in Nairobi, PRB launched a report on the growing threat of noncommunicable diseases (NCDs) in Africa. NCDs—notably, cardiovascular disease, cancer, chronic respiratory conditions, and diabetes—are the leading causes of death in every world region except Africa. Current trends show Africa joining the rest by 2030.

The PRB report focuses on NCD risk factors among youth and includes detailed country-level data for the prevalence of tobacco and alcohol use, unhealthy diets, and insufficient exercise. The report, supported by the AstraZeneca Young Health Programme, included recommendations for keeping young people on a healthier path: taxes on cigarettes, sodas, and other harmful products; involving young people, families, schools, and communities in addressing risks; and integrating NCD prevention with sexual and reproductive health programming for young people since the associated risk and protective factors overlap.

David Smith, AstraZeneca's executive vice president for Global Operations, said, "Our hope is that [the report] will be used to raise awareness, inform planning, and ultimately contribute to preventing the unhealthy behaviors by adolescents."



Every year, PRB's World Population Data Sheet package is a go-to reference on population, health, and environment statistics. For 2015, we made it more accessible and compelling through digital mediums. The worldpopdata.org microsite is a wealth of information about general population trends and the theme of women's empowerment. PRB has expertise in this topic through our work managing the Interagency Gender Working Group and our other research on gender topics.

The microsite includes a video, "Measuring Up," assessing women and girls' social progress. An interactive dashboard allows users to select any country and view current and projected population figures as well as a range of gender-specific indicators. The Insights section summarizes countries' progress on women's education, employment, and political representation targets that were included in the Millennium Development Goals, the precursors to the SDGs. The site generated a substantial increase in online visitor traffic and received recognition from the global design community-for example, Visually's design blog tapped worldpopdata.org as one of the 24 best interactive websites of 2015

## MEASURING RISKS TO GIRLS AND WOMEN IN THE UNITED STATES

Female genital mutilation/cutting (FGM/C) is a traditional rite of passage in many cultures. But it is also a dangerous practice that can cause serious lifelong health and social problems. More than 3 million girls and women, mainly in sub-Saharan Africa, are at risk each year.

The practice is also a threat in the United States, despite laws forbidding it. FGM/C prevalence rates have held steady or declined in many African countries in recent years, but the number of women and girls at risk of FGM/C in the United States has increased.

A PRB analysis produced an estimate in February 2015 showing that up to 507,000 girls and women in the United States have undergone or are at risk of FGM/C. This was more than twice the estimate in 2000 of 228,000 from a previous study.

The PRB analysis generated significant press coverage and helped put FGM/C on U.S. policy radar screens. PRB staff were interviewed for feature stories by ABC News, AI Jazeera, The Guardian, and others. They also presented the findings at an informal U.S. congressional briefing.



Many researchers aspire to see their work inform policy discussions, but the path to doing so is not always clear. PRB's training in policy communication strengthens the capacity of young researchers in doctoral-level population and health studies to engage policy influencers and decisionmakers effectively.

PRB has conducted policy communication trainings for researchers from developing countries over four decades, primarily with funding from USAID. For the first time last year, an inaugural class of U.S.-focused doctoral students convened in mid-2015, thanks to new support from the *Eunice Kennedy Shriver* National Institute of Child Health and Human Development.

One participant, Aresha Martinez-Cardoso, a Ph.D. candidate from the University of Michigan, said, "My research and work focuses on immigration policy and racial/ethnic health disparities, which can at times be controversial. So I really hope to be able to learn how to control my message and communicate my findings outside of academia."



The world is saturated with data sources. But the deluge also generates soaring demand from users for advice and assistance in understanding, analyzing, and applying new data resources—assistance that PRB's technical staff is well-placed to provide.

For example, PRB manages the American Community Survey (ACS) Data Users Group in partnership with the U.S. Census Bureau. The ACS, conducted by the Census Bureau, provides demographic, social, economic, and housing information annually for communities across the United States.

The ACS Data Users Group facilitates learning and information sharing through an online community, webinars, and sessions at professional meetings. PRB also organizes and leads an annual ACS Data Users Conference. The second of these took place in May 2015, attracted more than 250 participants, featured speakers John H. Thompson, director of the U.S. Census Bureau, and Mark Doms, under secretary of Commerce for Economic Affairs, and included eight breakout sessions covering specific data-use cases. Many who attended are also members of the ACS Online Community, a platform that promotes information sharing among ACS data users.



PRB's "communities of practice" are spaces to exchange ideas, pursue collaboration, and disseminate results on priority themes in population, health, gender, and the environment. Through online hubs, trainings, data workshops, conference programs, and other methods, PRB fosters knowledge sharing and dialogue, and helps develop policy champions.

One PRB community focuses on the demographic dividend—the accelerated economic growth that may result when a rapid decline in a country's fertility rate leads to an increase in the working-age population relative to the number of dependents, and the right mix of policies are in place to take advantage of this.

With support from the David and Lucille Packard Foundation, PRB took two important steps in 2015 to facilitate global discussion and advocacy around the demographic dividend in Africa:

- A demographic dividend website launched in partnership with the Bill & Melinda Gates Institute for Population and Reproductive Health at the Johns Hopkins University to aggregate relevant research, resources, and news.
- A Regional Coordination Group in sub-Saharan Africa comprising nearly 60 individuals from 24 organizations, who focus on the issue and meet quarterly to share knowledge.

INFORM EMPOWER ADVANCE



Around mid-2015, policymakers in Kenya's Embu and Bungoma counties approved budget commitments in the 2016 fiscal year for family planning, marking success for PRB's work with local partners to bolster family planning policies in the country.

Kenyan political devolution has tasked county officials with new governance, financial management, and other functions. PRB, through USAID's IDEA project, worked with the National Council for Population and Development in Kenya on decentralized family planning advocacy activities:

- Identifying local champions who have links to decisionmakers.
- Convening a policy communication workshop to strengthen skills, learn about the county budgeting process, and develop advocacy plans.
- Using PRB's ENGAGE multimedia presentations to help make the case for family planning.

Beatrice Okundi, the coordinator in Embu County, said her most important jobs were to build relationships, provide relevant data, and show county leaders that family planning was a county-level issue. Localizing messages is important, so the approach of each county advocacy team took a different shape.



Media are crucial in informing the public about policy issues, providing evidence for policy decisionmaking, and holding governments accountable. For the past 25 years, PRB has strengthened the capacity of journalists to understand and cover population, health, and gender issues. Our model includes convening workshops where journalists learn from subjectmatter experts, forming networks for ongoing knowledge sharing, mentoring reporters, conducting study tours, and attending relevant conferences where the journalists produce stories.

This year brought accolades for alumni of PRB media activities. Members of the Health Journalists Network in Uganda won the Population Institute's top Global Media Award for a 43-page special edition of the Health Digest analyzing Uganda's reproductive health policy and highlighting improvements for women. PRB provided training and editorial guidance, along with dissemination support.

Senegalese journalist Maimouna Gueye won a Global Health Reporting award from the International Center for Journalists for a series on high rates of teen pregnancy in southern Senegal, a "freestyle" method of natural childbirth, and reproductive health care among migrants in informal settlements in central Dakar.



Each year, malnutrition contributes to about half of child deaths globally. As a result of malnutrition, more than 160 million children under 5 are stunted—shorter than normal for their age and unlikely to ever reach their full potential.

With support from the Bill & Melinda Gates Foundation, PRB's RENEW project focused on strengthening commitments and resources to alleviate malnutrition in pregnant women and children.

In Nigeria, PRB collaborated with a multisectoral task force, headed by the Nutrition Division in the Ministry of Health's Department of Family Health, to produce a multimedia presentation, "Malnutrition: Nigeria's Silent Crisis." The presentation has been used by about 20 nutrition organizations and shown to an estimated 1,050 high-level government officials, medical officers, civil society partners, religious leaders, donors, academics, and journalists to foster policy dialogue and advance policy actions. It has been featured in numerous policy venues, including a briefing with the minister of the National Planning Commission.

PRB also provided technical assistance to a Nigerian civil society organization (CSO), Scaling-Up Nutrition, which supports other local CSOs. •

## **NEW FACES** AT PRB



KRISTIN BIETSCH Research Associate, International Programs



**CANDI CARPENTER** Executive Assistant to the President



HANNA CHRISTIANSON Program Assistant, International Programs



**ELIZABETH GAY** Policy Analyst, International Programs



**PETER GOLDSTEIN** VP, Communications and Marketing

"I am helping PRB carve out its niche in addressing gender."

- Elizabeth Neaso



AASHA JACKSON PRB Policy Fellow at USAID

"Research is only useful if it makes it into the hands of the right people."

- Elizabeth Gay



NICOLE LAGRONE Program Assistant, International Programs



ELIZABETH NEASON Senior Program Director, Gender/Field Support, International Programs



ANNEKA VAN SCOYOC Communications Associate, International Programs



ALICIA VANORMAN Research Associate, U.S. Programs



**BARBARA SELIGMAN** VP, International Programs

"I think accurate

data can help

solve social

problems."

Alicia VanOrman



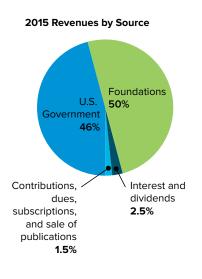
ANGELINE SIPARO Regional Advisor for East Africa, International Programs

"Our work brings value, whether it is information to be used for advocacy or training media partners." - Angeline Siparo

**INSIGHTS FOR ACTION** 2015 PRB Annual Report | 7

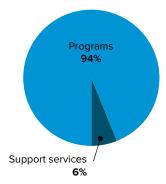
## **FINANCIALS**

For the fiscal year ended September 30, 2015



#### 2015 Expense Ratio

Ninety-four cents of every dollar raised by PRB goes to fund our program activities.



### ASSETS

Total assets	\$12,051,895		
Long-term investments	8,290,043		
Net property and equipment	485,473		
Less—accumulated depreciation and amortization	ı (1,011,928)		
Leasehold improvements	840,656		
Furniture and equipment	656,745		
PROPERTY AND EQUIPMENT, AT COST			
Total current assets	3,276,379		
current assets	147,892		
Prepaid expenses and other	271,020		
Grants and contracts receivable	271.020		
Cash and cash equivalents	\$2.857.467		
CURRENT ASSETS			

#### LIABILITIES AND NET ASSETS

CURRENT LIABILITIES Accounts payable and other accrued expenses Accrued compensation Deferred dues and subscriptions Deferred rent	\$169,695 179,721 25,150 50,547
Advances received for grants and contracts Total current liabilities Long-term deferred rent Total liabilities	2,051,762 2,476,875 746,735 3,223,610
NET ASSETS Unrestricted Unrestricted—Board/designated Permanently restricted	250,000 8,521,405 56,880

Total liabilities and net assets \$12,051,895

8,828,285

Total net assets

#### **ACTIVITIES**

Unrestricted	Permanently	Total
	Restricted	

#### **REVENUES, GAINS, AND OTHER SUPPORT**

#### GRANTS AND COOPERATIVE AGREEMENTS

U.S. Government Foundations	\$4,808,486 5,185,215	\$ - -	\$4,808,486 5,185,215
Interest and dividends Contributions Dues and subscriptions Sale of publications <b>Total revenues</b>	263,816 95,681 56,800 16,229 <b>10,426,227</b>	- - -	263,816 95,681 56,800 16,229 <b>10,426,227</b>
EXPENSES			
PROGRAM SERVICES			
International programs Communications Domestic programs	7,383,241 1,261,677 1,305,296	-	7,383,241 1,261,677 1,305,296
Total program services	9,950,214	-	9,950,214
SUPPORT SERVICES			
Management and general Fundraising <b>Total support services</b>	502,181 114,911 <b>617,092</b>	-	502,181 114,911 <b>617,092</b>
Total expenses	10,567,306	-	10,567,306
Decrease in net assets before net realized and unrealized losses	(141,079)	-	(141,079)
Net realized and unrealized			
losses on investments	(462,455) <b>(603,534)</b>	-	(462,455)
Change in net assets	-	(603,534)	
Net assets, beginning of yea	56,880	9,431,819	
Net assets, end of year	\$8,771,405	\$56,880	\$8,828,285

Full audited financial statements are available upon request.

## CONTRIBUTORS

Contributions from the individuals listed below allowed PRB to fund essential program expansion and organizational innovations during the year. If you would like to help us continue to inform, empower, and advance, please visit the donations page on our website, www.prb.org/Donate.aspx.

Michael Allen Albert F. Anderson James Avery Christine A. Bachrach Lee L. Bean Patricia C. Becker Michelle Behr Tony Beilenson Floyd Robert Bielski Jane K. Boorstein Warren Y. Brockelman William P. Butz James R. Carter Julie A. Caswell George P. Cernada\* Joel E. Cohen Edward J. Cohn Donald A. Collins Barbara B. Crane George Dailey Mark Davis Robert A. Davis Gordon Dejong Carol De Vita Dixie D. Dickenson Peter J. Donaldson Marriner & Leni Eccles\* Bert T. Edwards Paul & Anne Ehrlich Ward Elliott David & Sonja H. Ellis Eldon Enger Sarah G. Epstein Laurence & Carol L. Falk H.K. Faulkner **Dottie Ferrell** 

Linda Fiorev John J. Flynn Gayle D. Fogelson **Bruce Forster** Kathryn A. Foster Milann Gannawav Alene Gelbard Linda W. Gordon Jennifer L. Greene Alvson Greiner Richard Grossman Edward Guay Kenneth Haddock Joyce Hakahara **Thomas Hall** Brice Harris Philip Harvey Daniel Hebding Judith Herzfeld Jack A. Hollon Edwin & Janet W. House Sherry F. Huber\* Michael Hughes John Iceland Robin D. Ikeda Hank Imus Eleanor Iselin Brad Jokisch Elise F. Jones Jeffrey Neil Jordan J. Eric Juterbock Jeremy & Marine Kaplan William Kurtz **Brian Larson** Milton Lehman McCoy Livingston

Juanita Tamayo Lott Terri Ann Lowenthal David Maddox Jaqueline S. Majewski Alfred C. Maldonado James B. Martin-Schramm Andrew Marvel Family Trust Myron G. Max John F. May Scott C. McDonald Mary C. McEniry Dwight J. Mellema Thomas W. Merrick\* Robert T. Moline **Ronald Mollick** William D. Mosher Eugene Mulligan Steve H. Murdock Charles B. Nam R. T. Neher Margaret Neuse\* Mark Oberle A. R. Palmer Laurel A. Panser Patricia L. Parker Clyde Phillips III Webster P. Phillips David Plane Dudlev L. Poston Marie D. Price Ladislav Rabusic Peter A. Roberts Ricardo R. Rodriguiz Harry M. Rosenberg John A. Ross James Rubenstein

Richard H. Sander Karen P. Schaefer Victor J. Schoenbach Peter Seidel Frances J. Seymour Arthur Siegel Frank W. Sinden Stanley K. Smith Dick Solomon Lee & Byron Stookey Te Hsiung Sun Philip & Felicity Taubman James W. Thompson Stephen J. Tordella Barbara Boyle Torrey\* Pietronella van den Oever Jean van der Tak\* Eric A. Wagner Bonnie & Dirk Walters Elaine S. Webster John R. Weeks Mary Beth Weinberger Jesse Wells **Carolyn West** Michael J. White Jo Lynne Whiting Mary Louise Williams Charles V. Willie George M. Woodwell Michael Wright Gooloo S. Wunderlich Clarence J. Wurdock Kazimierz J. Zaniewski H.G. Ziegenfuss

## SOURCES OF SUPPORT

Annie E. Casey Foundation

**Appalachian Regional Commission** 

Association of Monterey Bay Area Governments

AstraZeneca Young Health Programme

**Bill & Melinda Gates Foundation** 

The Johns Hopkins Bloomberg School of Public Health

Brandon Roberts + Associates, LLC

**Charities Aid Foundation** 

Department for International Development of the United Kingdom

**Ford Foundation** 

**Girl Scout Research Institute** 

National Institute on Aging

William and Flora Hewlett Foundation

**David and Lucile Packard Foundation** 

Lucile Packard Foundation for Children's Health

Eunice Kennedy Shriver National Institute of Child Health and Human Development

United States Agency for International Development

**United States Census Bureau** 

Wallace Global Fund

\*Denotes contribution of \$1,000 or more.

## PARTNERS

#### PRB had the opportunity to collaborate with the following organizations during 2015.

African Institute for Development Policy

Ahfad University for Women, Sudan

Alexandria High Institute for Public Health, Egypt

Aspen Institute

Association Béninoise pour la Promotion de la Famille

Association of Population Centers

AstraZeneca Young Health Programme

**Blue Ventures** 

CARE

Child and Adolescent Health Measurement Initiative

Civil Society-Scaling Up Nutrition in Nigeria

CU Population Center, University of Colorado Boulder

**Developing Radio Partners** 

Direction de la Santé de la Mère et l'Enfant, Ministère de la Santé, Bénin

Direction de la Santé de la Reproduction et de la Survie de l'Enfant, Ministère de la Santé et de l'Action Sociale, Senegal

Egypt National Population Council

Egyptian Family Health Society

EMINENCE, Bangladesh

Ethiopian Economic Association

Family Planning Association of Malawi

FHI 360

Bill & Melinda Gates Institute for Population and Reproductive Health, Johns Hopkins University

George Washington University

Global Women's Institute

Grassroots Alliance for Community Education— G.R.A.C.E. Africa, Kenya

Hopkins Population Center, Johns Hopkins University

**ICF** International

Institute for Reproductive Health, Georgetown University

Institute of International Education, New York and Addis Ababa

Institut National de la Statistique et d'Analyse Economique du Bénin

Instituto Promundo

International Center for Research on Women

Kenya Center for the Study of Adolescence

Kenya Centers for Disease Control and Prevention

Kenya Division of Reproductive Health, Ministry of Health

Kenya Inter-Religious Council

Kenya National AIDS and STI Control Programme

Kenya National Council for Population and Development, Ministry of Devolution and Planning

Kenya Nutrition Division, Ministry of Health

Michigan Center on the Demography of Aging, University of Michigan

Ministère du Développement, de l'Analyse Economique et de la Prospective, Direction des Politiques et Programmes en Population, Bénin

Ministry of Economic Planning and Development, Development Division, Population Department, Malawi

Ministry of Youth and Sports, Malawi

National Population Council of Ghana

National Youth Council of Malawi

The Netherlands Organization for Scientific Research

Nigeria Nutrition Division, Department of Family Health, Federal Ministry of Health

Ouagadougou Partnership

PAI

Palladium

Pan American Health Organization Pan Arab Project for Family Health of the League of Arab States

Pathfinder International

PHE Ethiopia Consortium

Population and Sustainability Network

Population Association of America

**Population Council** 

Population Studies and Research Institute, University of Nairobi

Research Council of Norway

Sabre Systems, Inc.

Scaling Up Nutrition— Kenya Civil Society Alliance

Sierra Club, Population and Environment Program

Uganda Radio Network

Women Deliver

Woodrow Wilson International Center for Scholars

Worldwatch Institute

## TRUSTEES

#### MARGARET NEUSE

Chair of the Board, Independent Consultant, Washington, D.C.

#### STANLEY SMITH

Vice Chair of the Board, Professor Emeritus and Population Program Director, Bureau of Economic and Business Research, University of Florida, Gainesville, Fla.\*

#### **ELIZABETH CHACKO**

Secretary of the Board, Associate Professor of Geography and International Affairs, Chair, Department of Geography, The George Washington University, Washington, D.C.

#### **RICHARD F. HOKENSON**

Treasurer of the Board, Senior Managing Director and Partner, Evercore ISI, New York, N.Y.

#### JEFFREY JORDAN

President and Chief Executive Officer, Population Reference Bureau, Washington, D.C.

#### CHRISTINE A. BACHRACH

Research Professor, Department of Sociology and Maryland Population Research Center, University of Maryland, College Park, Md.

#### BERT T. EDWARDS

Retired Partner, Arthur Andersen LLP and former Assistant Secretary/CFO, U.S. State Department, Washington, D.C.

#### PARFAIT M. ELOUNDOU-ENYEGUE

Professor, Development, Sociology, and Demography, and Associate Director, Cornell Population Program, Cornell University, Ithaca, N.Y.

#### AMANDA GLASSMAN

Director, Global Health Policy and Senior Fellow, Center for Global Development, Washington, D.C.

#### **ROBERT M. GROVES**

Provost and Gerard Campbell Professor, Department of Mathematics and Statistics and Department of Sociology, Georgetown University, Washington, D.C.

#### SCOTT C. MCDONALD

President, Nomos Research, New York, N.Y.

#### SUSAN E. MCGREGOR

Assistant Professor, Journalism and Assistant Director, Tow Center of Digital Journalism, Columbia University, New York, N.Y.

#### ELIZABETH SCHOENECKER

Former Chief, Policy, Evaluation, and Communication Division, Office of Population and Reproductive Health, USAID, Washington, D.C.

#### LINDA J. WAITE

Lucy Flower Professor, Urban Sociology, University of Chicago, Chicago, Ill.

#### CAROLYN L. WEST

Senior Vice President, Public Finance, PNC Bank N.A., Washington, D.C.

All Trustees listed as of Sept. 30, 2015.

\*Stanley Smith became Chair of the Board in October 2015 after Margaret Neuse rotated off the Board.

## STAFF

#### **Executive Office**

JEFFREY JORDAN President and Chief Executive Officer

**CANDI CARPENTER** Executive Assistant to President

KRISTEN CHELLIS Program and Development Associate\*

JUDI JACKSON Human Resources Specialist

**JOHN MAY** Visiting Scholar

THOMAS MERRICK Visiting Scholar

**ELAINE MURPHY** Visiting Scholar

#### **Finance and Administration**

JAMES E. SCOTT Chief Financial and Operating Officer\*

ADRIANNE DALE Assistant Information Technology Specialist

JOHN DAVIS Information Technology Specialist

**DOTTIE FERRELL** Manager Finance and Administration

AGNES HANNA Accounting Associate Finance/Human Resources\*

**SUE JENKINS** Senior Accounting Coordinator

**KAITLIN KOETT** Program Assistant\*

**TRISHA MOSLIN** Program Financial Manager

**CATREACH SAYLES** Administrative Assistant/Receptionist

All staff listed as of Sept. 30, 2015. \*Resigned in FY2015.

#### Communications and Marketing

**ELLEN CARNEVALE** Vice President\*

**PETER GOLDSTEIN** Vice President

**TYJEN T. CONLEY** Web Communications Manager

**ERICHA GUDMASTAD** Multimedia Producer\*

MELINA KOLB Multimedia Producer

ALISON PERCICH Program Assistant

PAOLA SCOMMEGNA Senior Writer/Editor

**TESSA TRIPODI** Multimedia Designer

HEIDI WORLEY Senior Writer/Editor

#### U.S. Programs

LINDA A. JACOBSEN Vice President

RACHEL CORTES

JEAN D'AMICO Senior Research Associat

**BETH JAROSZ** Research Associate

RENA LINDEN Research Assistan

MARK MATHER Associate Vice President

**KELVIN M. POLLARD** Senior Demographer

ALICIA VANORMAN Research Associate

#### International Programs

SUSAN RICH Vice President Global Partnerships

**BARBARA SELIGMAN** Vice President International Programs

**KATE BELOHLAV** Policy Analyst

KRISTIN BIETSCH Research Associate

JASON BREMNER Associate Vice President and Program Director Population Health and Environment

HANNA CHRISTIANSON Program Assistant

**DONNA CLIFTON** Information Specialist

CHARLOTTE FELDMAN-JACOBS Associate Vice President and Program Director Gender

SMITA GAITH Policy Analyst

ELIZABETH GAY Policy Analyst

KATE GILLES Senior Policy Analyst

MAURA GRAFF Policy Analyst\*

LAILI IRANI Senior Policy Analyst\*

AASHA JACKSON PRB Policy Fellow at the United States Agency for International Development

JESSICA KALI Policy Analyst

TOSHIKO KANEDA Senior Research Associate

STEPHANIE KIMOU Policy Analyst NICOLE LAGRONE Program Assistant

CAROLYN LAMERE Program Associate\*

MARLENE LEE Program Director Academic Research and Relations

SHELLEY MEGQUIER Policy Analyst

**DEBORAH MESCE** Program Director International Media Training

**RESHMA NAIK** Senior Policy Analyst

ELIZABETH NEASON Senior Program Director Gender/Field Support

**RICHAEL O'HAGAN** International Fellow at the United States Agency for International Development\*

KRISTEN P. PATTERSON Senior Policy Analyst

**HEATHER RANDALL** Program Assistant\*

FARZANEH ROUDI-FAHIMI Program Director Middle East & North Africa

ANGELINE SIPARO Regional Advisor for East Africa

RHONDA R. SMITH Associate Vice President

HOLLEY STEWART Senior Policy Analyst

ANNEKA VAN SCOYOC Communications Associate

ELLEN WEISS Senior Communications Specialis

RACHEL WINNIK YAVINSKY Policy Analyst

MARISSA PINE YEAKEY Senior Policy Analyst



View an Expanded Digital Version of this Annual Report at:

www.prb.org/annualreport/index.html



© 2016 Population Reference Bureau







#### PRB.ORG

1875 CONNECTICUT AVENUE, NW, SUITE 520 WASHINGTON, D.C. 20009 USA 202-483-1100 • POPREF@PRB.ORG